







Good governance principles (democracy and legitimacy)

But not only this:

- more transparency and better information
- better absorption of funds (improved selection of projects and information to beneficiaries)

2. Golden rules for partnership in planning and design (1)



Opening up consultation (NSRFs and OPs)

- Transparency and openness of selection (expertise)
- Beyond traditional social partners
- Beyond gender equality and disability only
- Acknowledging diversity of the sector
- Not only one or two umbrella
- NGO coordination and mandate

2. Golden rules for partnership in planning and design (2)



Ensuring right timing and process

- Consult at several stages and early
- Publish a consultation plan with clear deadlines
- Sufficient time for feedback

Making it matter

- Take views into account
- Provide feedback
- Make a report on the consultation

2. Golden rules for partnership in monitoring (1)



Ensuring participation in monitoring committees

- opening up beyond "traditional" partners
- (2000 2006: social NGOs only in half of Member States)
- transparent selection process

Allowing a real participation

- make all documents available in advance to everybody
- equal status and voting right/ not information only

2. Golden rules for partnership in monitoring (2)



Strengthening the capacity to engage

- providing training, support and assistance to members to ensure quality participation
- cover travel costs

Ensuring monitoring and reporting of partnership in projects

- ensure specific indicators for participation
- specific section on partnerships in annual ESF reports
- reflect diversity of outcomes (soft indicators)

2. Partnership in evaluation



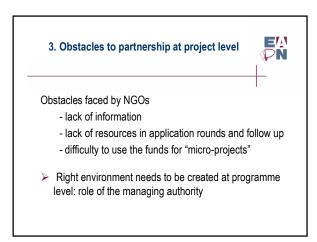
Putting in place a real consultation on evaluation

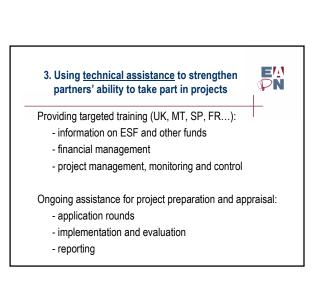
Is civil society involved in defining the topics and method?

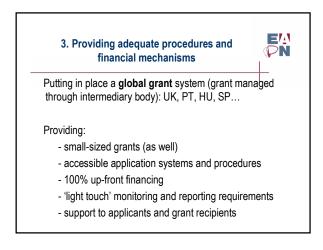
Commissioning a specific evaluation of partnership

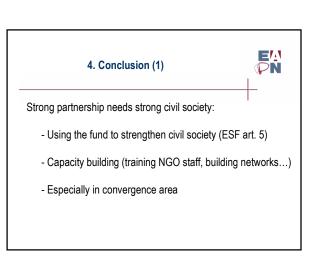












4. Conclusion (2)

EM PN

- Partnership at EU level important as well:
 EU NGOs liaise with national and local level
 Channel for information

 - Liaising with relevant EU NGO networks (social inclusion, disability, social housing...)

ESF Committee could open up beyond social partners

Strengthening cooperation with COP on partnership?