

# Third / Civil Society Sector Collaboration & Consortia in Project Delivery

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KUC / EAPN England

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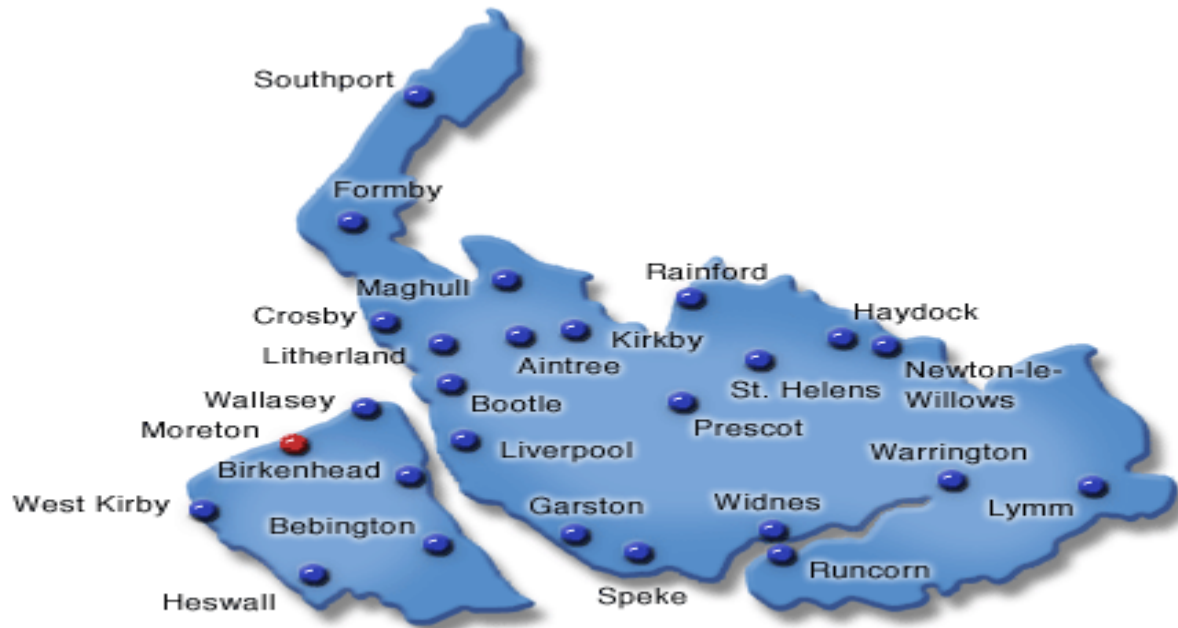
# UK

- EAPN England
- Northern Ireland Anti-Poverty Network (NIAPN)
- Poverty Alliance (Scotland)
- Anti-Poverty Network Cymru (APNC – Wales)
- UK Liaison Group (UKLG)

# UK Map



# Merseyside Map



# Knowsley

- The worklessness rate for Knowsley is 24% compared to a North West average rate of 16.3%.
- Knowsley is the 5<sup>th</sup> most deprived borough in the country.
- Educational attainment at GCSE level is below the national average.
- Life expectancy at birth in Knowsley is more than 2 years below the national average.


# Knowsley


- The number of people aged over 50 is expected to increase by 7,500 in the ten year period to 2019, with the greatest proportionate increase occurring in the 85+ age group.
- The rate of claim for Incapacity Benefit is almost twice the national average in Knowsley at 13% of working age people.

# KUC (Formerly Kirkby Unemployed Centre)

- 32 years old
- Welfare Benefits advice
- Debt advice
- Community Learning
- Managed Workspace
- Community facilities / activities

 **KUC** WORKING WITH THE  
COMMUNITY

 learn direct

 learn direct

 WELTER  
→





# Operating Environment

- Public Sector cuts
- Commissioning model
- More competition
- Reduced transaction costs
- Value for money
- Pooling of resources

# Forward Together

## The Journey So Far

- Stakeholder Meeting on 19<sup>th</sup> November
- Working Group inaugural meeting on 29<sup>th</sup> November
- Super Provider
- Hub and Spokes structure
- 2 categories of membership
- Supply Chain extension model

# Forward Together



FORWARD**TOGETHER**

# Vision

- Our vision is to work collaboratively and improve the quality of life and resilience for people and communities



FORWARD TOGETHER

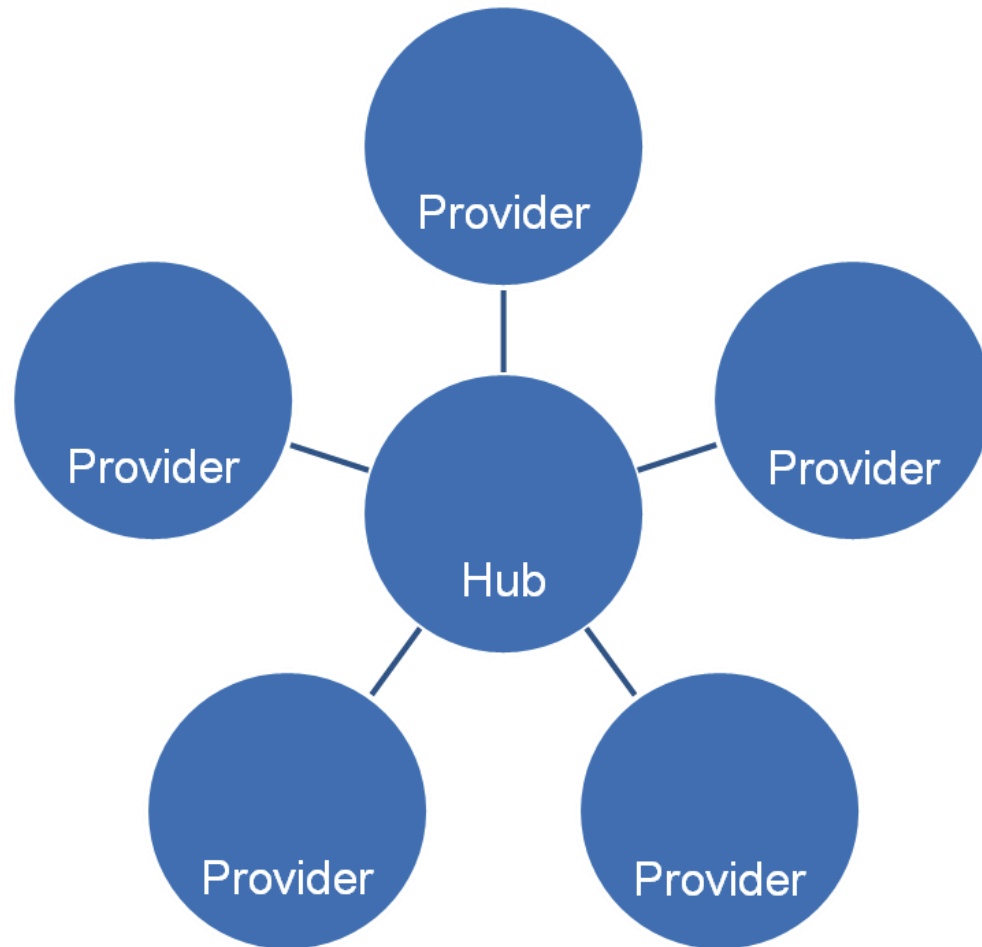
# Mission

- Our mission is to sustain and strengthen a vibrant and effective third sector



FORWARD TOGETHER

# Hub and Spokes Structure



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# Exercise

- What do you believe are the primary strengths and weaknesses of developing a consortium ?
- 3 strengths
- 3 weaknesses

# Supply Chain Extension Model

- Forward Together will buy the required activity from full & associate members, as appropriate
- Legally binding sub contracts from full members
- Fiscal sheltering spot purchasing from community based micro providers





# The Journey So Far (cont'd)

- Governance
- Early Opportunities
- Social Enterprise Strategy > Social Investment Workshop
- Business Plan
- Membership Prospectus / Application Process



# The Journey So Far (cont'd)

- Communications Strategy
- Internal Resource Allocation Policy
- Tender Assessment Matrix



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# Governance

- Working Group has morphed into a Shadow Board
- Company limited by guarantee
- Charitable status to be obtained
- Aiming to hold an AGM in the Autumn, when the membership will elect the full board
- Thirds Model



# Thirds Model

Assuming there are 9 board members:

- 6 are drawn from the membership, 3 are external
- 4 of the members are full members
- 2 of the members are associates



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# Thirds Model

- Interests proof 'firewall' when tendering
- Of the 3 non members, it is hoped for KMBC representation and maybe business sector



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# Early Opportunities

- Knowsley Inclusive Services Tender for Children & Young People – Jan 2013
- Knowsley Advice Services Tender – April 2013



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# Where are we Today?

- A Legal Entity
- Awaiting Knowsley Inclusive Young Services tender responses decision
- Hopeful for a successful outcome to Knowsley Advice Services tender
- Inviting Membership applications



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# Where are we Today? (cont'd)

- In discussions with Social Enterprise partners
- Hoping to secure more £ support from Knowsley MBC
- Intending to secure information on further local opportunities
- Social Value



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# Reflections

- Association of Chief Executives of Voluntary Organisations (ACEVO) support
- Firm commitment from Knowsley Council
- Significant support from Knowsley Community & Voluntary Services (KCVS)
- Commitment from all working group / board members
- The inclusion of national and local organisations
- Challenging but enjoyable



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# Close

- Thank you for listening & contributing
- Any questions?